

Region 9 Rural Entrepreneurship Action Plan

April 30, 2020









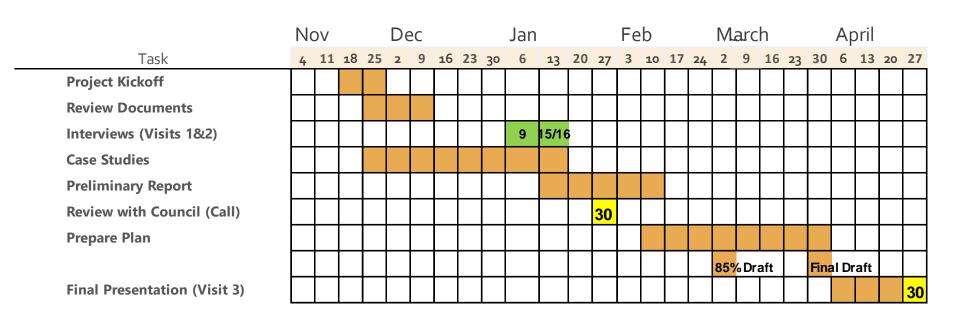
Key project team members







Project Timeline



How We Got Here

- Venture Hub Project (Completed October 2019)
 - Biz Plan for new "Hub" space in Charlottesville/Albemarle
 - Local Project Team now working on Implementation
- But, what about other parts of Region 9?
 - Rural Entrepreneurship Project (December 2019-April 2020)
- Rural recommendations can move forward with or w/o Venture Hub in place
- Project Objective:

Whatever resources and support are made available to a new business owner in downtown Charlottesville should also be available to the entrepreneur in Warrenton, Louisa, Culpeper, or Lovingston.

Principles for Rural Ecosystem Work

(and the Venture Hub too)

- Serve all entrepreneurs—from venture-ready tech firms to home-based businesses
- Build an open and welcoming environment in every Region 9 community.
- Embrace the diversity of Region 9, defined in geographic as well as demographic terms
- Programming will be focused to support the unique challenges of different segments of the target customer base













Lessons learned

- Local Customization
- Engage All
- ► Entrepreneur Leadership
- Capital Linkages
- Power of Youth Entrepreneurship
- Space Matters
- ► Tell The Story
- Don't Do it Alone

Proposed Program: A Snapshot

Challenge	Recommendation
A Home for Entrepreneurs in Every County	Coworking / Entrepreneurial Center Grant Program
	2. Region 9 Passport
Easier Access to Resources	3. Business Navigators
	4. Expanded Outreach to Rural Counties
	5. Resource Navigation Portal
Streamlined Permitting and Licensing	6. Review Process; Designated Ombudsperson
Access to Equity Capital	7. Rural Fund and Investor Training
Specialized Resources for Food and Beverage Manufacturers	8. Food Enterprise Center/Commercial Kitchen at Carver Center
Youth Entrepreneurship	9. Expand E-squared program
Diversity	10. Promote entrepreneurship to underserved communities including minorities, women, veterans, and exconvicts

A Home For Entrepreneurs

- Create a Coworking Space/Network Hub in Every County
 - Space could be public or private
 - Or Co-Located with other Facilities
 - Housed in an iconic building designed to facilitate connections and collaborations
- Develop a collaborative grant application to GO Virginia to establish locations and kick-off programming
 - Estimate: \$50,000 per county
- Coworking Passport
 - Provide shared access to facilities across Region 9
 - Build Regional awareness
 - Enhance Partnerships





Easier Access to Resources

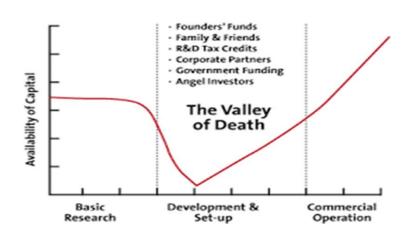
- Support 2 regional Business Navigators focused on supporting rural entrepreneurs
 - In partnership with SBDC, EDCs, and other service providers
 - Linked to Venture Hub
- Coaching Services include:
 - Business Concierge
 - Resource Navigation
 - Ecosystem Cheerleading
- Include one coach with food/ag focus??
- Regional Ecosystem Calendar





Streamlined Permitting and Licensing

- Develop processes for "entrepreneur-friendly" regulatory review efforts
- Designate "Small Business Ombudsman" at County or Regional Levels



Equity Capital

- Support rural ventures facing "valley of death"
 - Funding range (\$50K to \$1m)
 - Links to Charlottesville, DC, or Richmond?
- Develop plan to support regional angel group
- Introduce rural focused angel investor training/support

Youth Entrepreneurship

- Area of regional advantage
 - Excellent programs underway in Culpeper and Fauquier
- Create regional network to:
 - Share program ideas
 - Engage every student in Region 9
 - Expand non-school programs
 - Support regional biz plan competition





Focus on Food/Ag Entrepreneurship

- Area of Strong Regional Advantage
 - Food/Ag is 2nd largest sector for regional startups (TEConomy Partners, 2018)
 - World Class Firms already here
 - Proximity to Major Markets
- Build Stronger Link between Innovation and Food/Ag Economies
- Support Food Enterprise Center project (Culpeper)







Build a More Diverse Ecosystem

- Regions growing immigrant population not engaged in ecosystem
- New programming targeted to underserved groups is needed
 - Latinx
 - African-American
 - New Immigrants
 - Ex-Offenders
 - Veterans
- Link to Existing Assets
 - Fauquier MEC Veteran Programming
 - Local Economy Working Group (UVA)

Next Steps?

- Formal Presentation to Regional Council (Today)
- Incorporate your Feedback
- Create Work Plans for Key Action Items
- Link Ecosystem work to other challenge areas
 - Broadband
 - Affordable Housing
 - COVID-19 Response & Recovery



Questions and Discussion







Christa O. Franzi christa@camoinassociates.com

Catherine Renault crenault@innovationpolicyworks.com

Erik Pages epages@entreworks.net