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May 21, 2020

To: Jim Cheng, Chair, GO Virginia Region 9

From: Maureen A. Kelley, Nelson County Economic Development and Tourism MAK

RE: ERR Grant Update

Please include this follow up information with the Crafting a New Normal ERR Grant application.

The industry that this project serves has been severely affected by the COVID-19 crisis, and will continue to be affected through the phases and re-opening and beyond. As you know, it is a blend of traded sector (exporting products) and locally traded sector (tourism and retail) that is important to our region and state. It has been estimated that 50% of Virginia wineries could go out of business as a result of this crisis.

Region 9 has a history of significant regional collaboration among economic developers and this industry. The partners in the project are uniquely positioned to make an impact.

Attached are Letters of Support and In-kind commitments as noted below.

Thanks for your consideration.

Regional Impact – How does this project demonstrate regional/subregional impact in Region 9?

The Nelson 151 craft beverage trail has all of the industry sectors represented (wine/cider, beer and spirits) and are leaders in regional (and statewide) industry organizations (Virginia Distillery Company in the VA Distillers Association, Veritas in Monticello Wine Trail, Blue Mountain in VA Craft Brewers Guild). The plan is that all materials, information and systems created will be disseminated to all craft beverage businesses in Region 9. Training and resources for Region 9 craft beverage producers with the new and ever changing rules and legal mandates in a post COVID emergence will be specific to alcohol beverage service, agriculture and hospitality. These regulations are ever-changing, sometimes daily through the last couple of months and will continue to change, making it difficult for to any business to keep up with the information and implement necessary and mandated policies and procedures. This is made even more difficult in the heavily regulated alcohol manufacturing, agriculture and tourism sectors. These employers need new tools, resources, training and education are needed as it relates to e-commerce, employment, sanitization, PPE, education, training, marketing and web based solutions.



BTEPHEN A. CARTER County Administrator

GRACE MAWYER Administrative Assistent/ Deputy Clerk

CANDICE W. MCGARRY Director of Finance and Human Resources

GO Virginia Grant – BUDGET TABLE

COST/ACTIVITY CATEGORY	GO VIRGINIA AMOUNT	MATCH SUPPORT	OTHER	
	REQUESTED	COMMITTED	FUNDING	TOTAL
Administration				
Other* (8%)	6,400			6,400
Program Operations				
Acquisition				
Architectural and Engineering				
Clearance and Demolition				
Construction				
Contract Services	66,000	33,500		99,500
Equipment				
Fringe Benefits				
Legal Expenses				
Machinery/Tools				
Planning/Assessment	3,000	6,500		9,500
Rent/Lease				
Salaries				
Site Work				
Studies				
Training				
Travel	2,000			2,000
Other - specify				
Program deliverables (materials and electronic				
delivery/system)	2,600			2,600
TOTAL	\$80000	\$40000	\$	\$120,000

• All grants must include 8% of GO Virginia dollars requested in this *Other* category for contract management and admin by the Central Virginia Partnership.

2. Project Timing – If some sites have re-opened how is this project still meaningful or has the window of opportunity been missed?

As there will be mandates for each phase of re-opening, there will be different needs and requirements for each type of business (cider/wine, beer, spirits) as well as different mandates and requirements for operational needs, marketing efforts and customer service. There will be information regarding the actual disease forthcoming through the year that will change protocols and procedures. And in the end, with the New Normal, there will need to be long standing policies and procedures as well as disaster planning for the future to ensure that these businesses will be ready.

Though some have moved forward, there are approximately 104 businesses that will be served through this grant, including 82 wineries and cideries, 8 distilleries and 14 craft breweries in the Region 9 footprint.

Additionally, with the collaboration among the Virginia Wineries Association, Virginia Cidery Association, and Virginia Distillers Association, this project will have statewide impact.

3. Match documentation - \$40,000 total

- Nelson County Economic Development and Tourism staff will provide \$11,000 in local match (220 hours@ \$54/hour).
- Madison Economic Development will provide \$2500 in local match.
- Nelson 151 will provide \$2000 in private match.
- Legal Contractor and Compliance consultant will provide \$11,000 in private match.
- Grant Project Manager will provide \$4000 in private match.
- VA Wineries Association will provide \$2500 in match in non-profit match.
- VA Association of Cider Makers Association will provide \$1000 in non-profit match.
- Veritas Winery will provide \$1000 in private match.
- VA Distillers Association and Monticello Wine Trail will provide a total of \$1000 in non-profit match.
- Diecast Media Group will provide \$4000 in private match

4. Planned outcomes/deliverables – understanding there would be vetting with SME's and industry sectors early in grant period

- Provide education on ABC, OSHA, FDA, CDC and other regulation as it has changed significantly and will
 continue to change through the Phases of re-opening and beyond, with some education translated to
 Spanish.
- General training on alcohol matters as there is and will continue to be significant turn over in staff in both retail and agriculture, with some training translated to Spanish.
- Labor compliance, education, tools and resources with some tools translated to Spanish.
- Development of resources and access to PPE, sanitation supplies, signage, web-based solutions to ecommerce, marketing tools and messaging to assist in rebuilding consumer confidence, including videos on best practices and protocols.

5. Update on Letters of Support

In hand: Nelson County, Madison County, Thomas Jefferson Planning District Commission, TJPDC Corporation, Nelson 151, Champion Brewing Company, Stone Mountain Winery, VA Wineries Association, VA Cider Makers Association, VA Distillers Association, Revalation Winery, Virginia Distillery Company, Early Mountain, Monticello Wine Trail, Potters Craft Cider

6. Updated Budget

With the strong support of in-kind contributions from the industry, as well as from the subject matter experts, the Total Budget has been reduced to \$80,000, with In-Kind Match totaling \$40,000, of which \$11,500 is the Local Match from Madison and Nelson Counties. Revised Sources and Uses Budget and Budget Table are attached.

In-Kind Committment Form

Regional Cou	math	Region 9	<u> </u>	for Econom			
		Contributor Inf	ormation				
Name of Busin	ess/Individual:	Nelson County					
Name of Prima	ary Contact:	Maureen Kelley					
Address:	Post O	ffice Box 636				191	
City:	Lovingston		State:	VA	Zip:	_	229
Telephone:	434-263-7015	Email:	makelley	@nelsoncour	nty.org		
		Contributed Good	s or Services				
Description of	Contributed Goods or	r Services:	Staff time	é			
How was the v	value determined?:	Actual Va	alue 🔽	Appraisal	Г	Other	
If other, please	e explain:				17		
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Support Organiz Regional Counci Name of Business Name of Primary Address:	l: /Individual:	Central Virginia Region 9 Contributor In Madison County		o tor Econoi	mic Devel	opment	
Name of Business Name of Primary	/Individual:	Contributor In	formation				
Name of Primary			formation				
Name of Primary		Madison County					
		manson county					
· · · · · · · · · · · · · · · · · · ·		Tracey Gardner	-				
	110 N	Main Street				1	
City:	Madison		State:	VA	Zip:		2272
Telephone:	540-948-7560	Email:	tgardner	@madisonco	o.virginia.g	ov	
		Contributed Good	ds or Service	s			
Description of Co	ntributed Goods o	Services:	Staff tim	e			
Who Made this V	alue Determinatio	n?:	trothers, Ma	dison County	/ Human Re	esources	
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If yes, what are th	ne restrictions?:						
	ained or Supported	with State funds?:	•	No	Г	Yes	
ii yes, piease prov	nue the name of th	ne State agency and g	ranty contrac	a number:			
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Signature of Contributor

Date Contributed

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Support Orga	nization:	Central Vir	ginia Pa	rtnershi	p for Econom	ic Deve	lopment		
Regional Cou	ncil:	Region 9)						
		Contribu	tor Infor	mation					
Name of Busin	ess/Individual:	Nelson 151							
Name of Prima		Lindsay Dor	rier III						
Address:		Rockfish Valley H					×		
City:	Nellysford			State:	VA	Zip:		22958	
Telephone:	217-714-6926	Em	nail:	lindsay	@boldrock.con	<u>n</u>			
		Contributed	Goods o	or Service	es	-		-	
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lf yes, what ar	e the restrictions?:								
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	provide the name of t			t/contra					
	Lindsay Dorrie	r III				5/18/	2020		
	Signature of Contri	ibutor				Date Con	tributed		

Support Organization:		Central Virginia Partnership for Economic Development						
Regional Cou	ncil:	Region 9						
		Contributor In	ormation					
Name of Busin	ess/Individual:	Williams Complian	ce & Consultin	ng Group				
Name of Prima	ary Contact:							
Address:	P.O. Bo							
City:	Beaverdam		State: V	A	Zip:	230:		
Telephone:	800-790-6838	Email:	marybeth	williams	compliance.con	<u>n</u>		
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If yes, what are the restrictions?:	Support Orga Regional Coui		Central Virginia Region 9	Partnersni	p for Econo	omic Deve	lopment	
Name of Business/Individual: Virginia Wineries Association Name of Primary Contact: Laurie Aldrich Address: 1025 Boulders Parkway, Suite 110 City: N. Chesterfield State: VA Zip: Telephone: 804-357-8753 Email: info@vawine.org Contributed Goods or Services Description of Contributed Goods or Services:			Contributor In	formation		_		
Name of Primary Contact: Laurie Aldrich Address: 1025 Boulders Parkway, Suite 110 City: N. Chesterfield State: VA Zip: Telephone: 804-357-8753 Email: info@vawine.org Description of Contributed Goods or Services: surveying, marketing and promoting and sharing to the cider makers in the region and beyond Date(s) Contributed: Upon issuance of grant and throughout grant cycle Real or Estimated Value of Contribution: Pate(s) Contributed: Upon issuance of grant and throughout grant cycle Real or Estimated Value of Contribution: \$ 2500 How was the value determined?: If other, please explain: Who Made this Value Determination?: Laurie Aldrich Is there a restriction on the use of this contribution?: If yes, what are the restrictions?: Contribution Obtained or Supported with State funds?: No	Name of Busin	ess/Individual:						
Address: 1025 Boulders Parkway, Suite 110 City: N. Chesterfield State: VA Zip: Telephone: 804-357-8753 Email: info@vawine.org Contributed Goods or Services				issociation				
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Support Orga		Central Virginia	Partnersh	ip for Econom	nic Deve	lopment	
Regional Cou	ncil:	Region 9				_	
		Contributor In	formation				
Name of Busin	ness/Individual:	Virginia Associatio	n of Cider I	Makers			
Name of Prima	ary Contact:	Anne Shelton					
Address:	1025 B	oulders Parkway, Suite	e 110			~	
City:	N. Chesterfield		State:	VA	Zip:		23225
Telephone:	804-921-2719	Email:	info@v	irginiacider.org	2		_
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	June St		_		5/20/		
	Signature of Contri	butor			Date Con	tributed	

Support Orgar Regional Coun Name of Busine Name of Primar Address:		Central Virginia I Region 9	Partnership for Econ	omic Developm			
Name of Busine Name of Primai	cil:	Region 9		onne Developin	ent		
Name of Prima							
Name of Prima	the second s	Contributor Inf	ormation				
	ess/Individual:	Veritas Vineyard and Winery					
Address:	ry Contact:	George Hodson					
	151 Ve	eritas Lane					
City:	Afton		State: VA	Zip:	22920		
Telephone:	904-333-7637	Email:	george@veritaswir	es.com			
		Contributed Good	s or Services				
Description of C	Contributed Goods o	r Services:	donation of meeting space for two (2) training se				
Who Made this	Value Determinatio	n?: Geogre	Hodson, CEO				
ls there a restri	ction on the use of t	his contribution?	✓ No	☐ Yes			
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	otained or Supported ovide the name of tl	d with State funds?: he State agency and gr	✓ No ant/contract number:	Yes			
	George Hodso	2n		5/18/2020			

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Support Orga	anization:	Central Virgi	nia Partnersh	ip for Eco	nomic Developn	nent
Regional Cou	incil:	Region 9				
		Contributo	r Information			
Name of Busin	ness/Individual:	Monticello Wi	ine Trail			
Name of Prim	ary Contact:	George Hodso	n			
Address:	Post C	Office Box 244			8	
City:	Charlottesville		State:	VA	Zip:	22902
Telephone:	904-333-7637	Emai	il:			
		Contributed G	ioods or Servic	ces		
Description of	f Contributed Goods o	or Services:	Indust	ry data and	research; promot	tion of the
	full use of the program					
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	re the restrictions?:					
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		In-Kind	Commit	tment Fo	orm				
Support Orga	nization:	Centra	Central Virginia Partnership for Economic Development						
Regional Cou	ncil:	Region							
_			-						
			tributor Inf						
	ess/Individual:		Distillers A	ssociation					
Name of Prima		Amy Ciarametaro							
Address:	PO Bo	x 136		1.1.1					
City:	Richmond			_ State:	VA	_ Zip:	·	23218	
Telephone:	757-535-5829		_Email:	Amy@\	/irginiaSpirit	s.org			
		Contrik	outed Good	s or Service	es				
Description of	Contributed Goods o	r Services:	Maureen	to fill out	as needed	-			
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Date(s) Contrib	buted: 5/20/20	20							
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If yes, please p	provide the name of t	he State ag	ency and gr	ant/contra	ct number:				
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						C.C.C.			
Am	ny Ciarametaro, Execu	tive Directo	or	-	15	5/20/	2020		
	Signature of Contri	butor				Date Con	tributed		

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	Support Organization:		ia Partnership	for Econo	mic Deve	lopment			
Regional Council:		Region 9							
		Contributor	Information						
Name of Busin	ess/Individual:	Diecast Media	Group						
Name of Prima	ary Contact:	Marshall Hanbu	Marshall Hanbury						
Address:	2708 8	ton Road				~			
City:	Charlottesville	State:	VA	Zip:		22903			
Telephone:	434-218-0239	Email	marshall	@diecastm	edia.net				
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BOARD OF SUPERVISORS

THOMAS D. HARVEY North District

ERNIE Q. REED Central District

JESSE N. RUTHERFORD East District

ROBERT G. BARTON, JR. South District

J. DAVID PARR West District



STEPHEN A. CARTER County Administrator

GRACE MAWYER Administrative Assistant/ Deputy Clerk

CANDICE W. MCGARRY Director of Finance and Human Resources

18 May 2020

Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

Nelson County supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. I strongly believe that this initiative will greatly advance the recovery of our region and this sector which has been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the shortand mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application. Sincerely,

Stephen A. Carter

Stephen A. Carter County Administrator



Madison County Economic Development & Tourism Dept. 110 N Main St. Madison, VA 22727 <u>tgardner@madisonco.virginia.gov</u> 540-948-7560

May 19, 2020

GO Virginia, Region 9 Council, Madison Letter of Support Letter

Background:

Like the Commonwealth of Virginia, top industries in Madison County are agriculture and tourism, known as agri-tourism. These industries require people, as employees and customers, all of whom have been impacted by COVID-19.

Problem:

The economic injury caused by the COVID-19 pandemic has created a delivery issue for farmers and orchards, who normally benefit from robust retail sales during the spring, summer and fall seasons.

The key outcome desired is to generate private sector re-growth and job opportunities; this includes business re-development post-COVID for employees and consumers, education and development post-COVID for employees and consumers and business re-attraction to build consumer confidence.

Expected deliverables:

- Creating web-based solutions and using social media platforms for education, shopping, reservations and communications for consumer confidence.
- Sharing labor compliance on policies, CDC, OSHA, FDA and sanitation protocols.

- Cooperative purchasing for PPE and packaging supply resources
- Marketing, consumer and employee education initiative for ever-changing protocols
- Legally defensible de-escalation protocols and scripts for engaging with disruptive customers
- Sample communications to associates and vendors
- Catalogues of products (signage, floor markers, hygiene)
- Script and guidelines for mask enforcement
- Signage for social distancing guidelines and techniques
- Policies for implementing social distancing throughout a property
- Curbside pickup procedures/payment

Thank you for your consideration and please feel free to contact me with any questions.

Best,

Tracey

Tracey Gardner Director



May 18, 2020

Shannon Holland, Director GO Virginia Region 9 Central Virginia Partnership UVA Research Park, 1001 Research Park Boulevard, Suite 301 Charlottesville, VA 22911

Re: Crafting the New Normal Economic Resiliency and Recovery Fast Access Application

Dear Ms. Holland:

The Thomas Jefferson Planning District Commission is pleased to be working with Nelson County, Madison County and regional food & beverage industries to identify and implement talent development and grow existing business through the "Crafting the New Normal" effort. This project will mitigate the regional economic impact of the COVID-19 crisis in the short- and mid-term by giving food & beverage businesses and their staff the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

The Thomas Jefferson Planning District Commission, a regional government of the Commonwealth of Virginia through its non-profit arm, the TJPDC Corporation plans to act as administrator and fiscal agent for this partnership project. The TJPDC provides planning and administrative staff for our non-profit as needed. For this project, the TJPDC would provide staffing support to engage other regional localities and businesses into the recovery and sustainability program. The TJPDC would internally and through consulting contracts provide research, assemble data, develop policies and communication pieces to inform and assist both industries and their customers. In following its mission, the TJPDC will provide convening and facilitating services to coordinate food & beverage companies with local governments and business organizations for a unified partnership meeting immediate economic needs.

The TJPDC has been active with GO Virginia since its inception and understands the priorities and regulations of the GO Virginia programs. The TJPDC supports this effort of Nelson and Madison Counties because of its potential for immediate impact for the most negatively impacted industry in America, food & beverage.

Thank you for your consideration of this very worthwhile effort.

Sincerely Charles P. Boyles, II

Executive Director



May 18, 2020

Shannon Holland, Director GO Virginia Region 9 Central Virginia Partnership UVA Research Park, 1001 Research Park Boulevard, Suite 301 Charlottesville, VA 22911

Re: Crafting the New Normal Economic Resiliency and Recovery Fast Access Application

Dear Ms. Holland:

The TJPDC Corporation is the non-profit arm of the Thomas Jefferson Planning District Commission. The TJPDC Corp. is pleased to be working with Nelson County, Madison County and regional food & beverage industries to identify and implement talent development and grow existing business through the "Crafting the New Normal" effort. This project will mitigate the regional economic impact of the COVID-19 crisis in the short- and mid-term by giving food & beverage businesses and their staff the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

The TJPDC Corporation plans to act as administrator and fiscal agent for this partnership project. The TJPDC provides planning and administrative staff for our non-profit as needed to include procurement of consulting and training services.

The TJPDC Corp. supports this effort of Nelson and Madison Counties because of its potential for immediate impact for the most negatively impacted industry in America, food & beverage.

Thank you for your consideration of this very worthwhile effort.

Sinc

Charles P. Boyles, II Executive Director



Nelson 151, P.O. Box 877, Nellysford, VA 22958

Thursday, May 21, 2020

TJPDC Corporation Attn: Chip Boyles, Executive Director 401 E. Water Street Charlottesville, Virginia 22902

Dear Chip,

As President of Nelson 151 and Brand Manager for Bold Rock Hard Cider, I am writing to express enthusiastic support for the TJPDC Corporation *Crafting A New Normal* grant application submitted under the Growth & Opportunity Virginia Region 9 funding request.

The effects of the COVID-19 crisis and pain inflicted upon the local Nelson craft community and broader Virginia craft beverage industry has been broad and deep, no craft beverage-centric business has been spared. However, the safety of our guests and employees is paramount and thus we have all done our part to mitigate the impacts of the disease and support our healthcare and governmental response to this crisis.

These funds are crucial for our industry as we attempt to restart the economic engine and pivot business operations to address the new normal. New tools are required to ensure safe and productive business operations and those tools do not come without cost. Web platforms, communications campaigns, and funding a unified approach for businesses large and small will be paramount.

Bold Rock and Nelson 151 more broadly wish to take a leadership position in modeling responsible guest and employee guidelines but we need your help to get there. We appreciate your consideration of the grant application and hope that you will award the funds necessary to undertake this vital effort.

Best,

for I

Lindsay Dorrier III Nelson 151 President Bold Rock Hard Cider Brand Manager

19 May 2020



Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

Champion Brewing Company supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. I strongly believe that this initiative will greatly advance the recovery of our region and this sector which has been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the shortand mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application. Sincerely,

Hunter W. Smith President, Champion Brewing Company

STONE MOUNTAIN Vineyards

1376 Wyatt Mountain Rd Dyke, VA 22935 434 990 9463 stonemountainvineyards@

Chip Boyles, TJPDC Corporation

Dear Mr. Boyle,

I am writing to you in support of the initiative; "Crafting a new normal". With the devastation to our countries economic footing the Craft Beverage Industry remains unsure of what the future will hold. If there will be financial recovery and how long this recovery will take from the devastating financial losses. Some of our small businesses may not recover and will have to close their doors for good.

Working jointly as an industry we can gain much more ground toward private sector re-growth and creating new job opportunities that have diminished if not gone away completely. This plan identifies the key areas that our industry must focus on in order to move us all forward in this post COVID economic environment.

I truly hope we have your support with gaining funding that will benefit not one but several hundred Craft Beverage Companies in Virginia.

Warm regards,

Learne phart

Deanna Gephart, Owner/CEO Stone Mountain Vineyards



Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

The Virginia Wineries Association (VWA) fully supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. I strongly believe that this initiative will greatly advance the recovery of VWA's members in Region 9 as well as our broader membership that has been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the shortand mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application.

Laurin P. Aldrich

Laurie Aldrich Executive Director



Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

The Virginia Association of Cider Makers (VACM) supports the TJPDC Corporation's proposal for GO Virginia funding to establish the "Crafting the New Normal" program for Region 9's craft beverage industry. VACM strongly believes that this initiative will greatly advance the recovery of members in Region 9, along with our full membership base, that have been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics as education, shopping, reservations and communications for consumer confidence as well as sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with, and knowledge of, the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the shortand mid-term by giving these businesses the tools they need to re-open safely, retrain employees, and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application.

Inne Sheltm

Anne Shelton President



Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip Boyles:

The Virginia Distillers Association supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. I strongly believe that this initiative will greatly advance the recovery of our region and this sector which has been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the short- and mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application.

Amy Ciarametaro, Executive Director Virginia Distillers Association PO Box 136 Richmond, VA 23218 Email: Amy@VirginiaSpirits.org Cell: 757.535.5829 Web: VirginiaSpirits.org



Revalation Vineyards 2710 Hebron Valley Road Madison, Virginia 22727 540-407-1236 info@revalationvineyards.com revalationvineyards.com

May 20 2020

Re: Crafting in the New Normal – Madison County, Virginia

Dear Committee Members,

Revalation Vineyards supports the Resiliency Grant application for Crafting in the New Normal put forth by Nelson and Madison Counties.

COVID-19 has had a devastating impact on Agritourism and with these funds the industry can generate private sector re-growth, job opportunities, as well as education for both businesses and consumers as we navigate our way into a better economy and rebuild consumer confidence.

Cordially,

-- Tominstal

Françoise Seillier-Moiseiwitsch



Marlene Steiner Brand Director Virginia Distillery Company 299 Eades Lane Lovington, VA 22932

Dear Chip:

Virginia Distillery Company fully supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. We strongly believe that this initiative will greatly advance the recovery of those adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the short- and mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application.

Marlene Steiner

Marlene Steiner Brand Director



6109 Wolftown-Hood Road Madison, VA 22727 (540) 948-9005 <u>cheers@earlymountain.com</u>

Attn: GO Virginia Council Region 9

Early Mountain supports the Resiliency Grant application for Crafting in the New Normal put forth by Nelson and Madison Counties.

COVID-19 has had a devastating impact on Agritourism and with these funds the industry can generate private sector re-growth, job opportunities, as well as education for both businesses and consumers as we navigate our way into a better economy and rebuild consumer confidence.

I am happy to provide additional information on how this program will positively impact our business at Early Mountain if that is helpful to you.

Warm regards,

Dave Kostelnik

Dave Kostelnik, General Manager

Monticello WINE TRAI

PO Box 244, Charlottesville, VA 22902

May 21, 2020

Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

The Monticello Wine Trail (MWT) fully supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. I strongly believe that this initiative will greatly advance the recovery of MWT's members in Region 9 as well as our partner businesses that have been adversely impacted by the health crisis.

The deliverables of the grant are critical to the ongoing success of these businesses. Creating web-based solutions and using social media platforms for such topics education, shopping, reservations and communications for consumer confidence; sharing ABC and labor compliance on policies, CDC, OSHA, FDA and sanitation protocols will allow the businesses to focus on their core business at a time when their attention is paramount to successfully re-launching their enterprises.

The TJPDC has the advantage of an already strong relationship with and knowledge of the region and its businesses. This project will mitigate the regional economic impact of the COVID-19 crisis in the short- and mid-term by giving these businesses the tools they need to re-open safely, retrain employees and communicate with their customers. These businesses have been severely impacted by the pandemic. Having regional industry guidance and standards will also improve the customer experience and help restore consumer confidence.

Thank you for the opportunity to support this grant application.

Doge Hodsr

George Hodson President The Jeffersonian Wine Grape Growers Society (dba Monticello Wine Trail)



Mr. Chip Boyles TJPDC Corporation 401 Water Street East Charlottesville, Virginia 22902

Dear Chip:

Potter's Craft Cider supports the TJPDC Corporation's proposal for GO Virginia funding to establish the Crafting the New Normal program for Region 9's craft beverage industry. The economic impact of Covid-19 to our business and the businesses in our industry has been devastating. We believe that this initiative will greatly aid in helping aid our recovery.

As 'normal' retail operations have been badly affected by the ongoing health crises, businesses like our have turned to digital resources to create new market places and change the way we do business. We need all of the support that we can get, and this grant's initiative to develop web based solutions and social media platforms to provide resources for education, reservations, e-commerce, communications and compliance will help our region recover and allow our businesses to continue focusing on their core competencies without developing ancillary lines of business.

The TJPDC is already plugged into the businesses in our region. They have strong relationships and intimate knowledge of the issues that we face. I am confident that TJPDC will use these resources effectively and will accelerate the recovery of our business and the businesses in our region by elevating the customer experience and helping us all to resume business safely and profitably.

Thank you for your support of this grant application.

Sincerely,

Tim Edmond Co-Founder Potter's Craft Cider

Potter's Craft Cider 1350 Arrowhead Valley Rd Charlottesville, VA 22903

Uses of GO Virginia Funds	Amount (\$)		Description
Contract Services	\$	66,000.00 (project admin, subject matter experts, speakers, translators, webinar and other software services, A/V services for live streaming, video recording and equipment rental, process development, communications, education and training deployment, program development and delivery, product presentation, training and intregration
Planning and Assessment	\$	3,000.00 l	industry surveys and research of processes, protcols, legal requirements and resources for products. Best delivery outlets and avenues
Travel	\$	2,000.00	delivery fees, on site installtion and training for venues
Program deliverables			electronic media and delivery system for products created, some printable items and product purchase
	\$		Project Subtotal
CVPED Internal Project Admin*	\$ \$	6,400.00	TOTAL GO Virginia Request

* All Grants must include 8% of GO Virginia dollars requested. These funds will be made available to the Partnership for contract management, remittances, etc.

	Uses of Matching Funds	Amo	unt (\$)	Type of Match (Dropdown)	Source of Match
Contract Services	¢	5	11,000.00	Local	Nelson County
Contract Services	\$	5	2,500.00	Local	Madison County
Contract Services	Ş	5	20,000.00	Private	Williams Compliance, Association Solutions, Veritas Winery and Die Cast Media
Planning/Assessment	\$	5	6,500.00	Non-Profit	VA Distillers Association, Monticello Wine Trail, Virginia Wineries Association, Virginia Cider Makers Association, Nelson 151
	\$			Total Matching Funds	
	\$	>	13,500.00	Total Local Match	

Documentation Submitted (Dropdown)					

Uses of Additional Leverage	Amount (\$)	Type of Match (Dropdown)	Source of Match	Documentation Submitted (Dropdown)
	\$-	Total Matching Funds		

Type of Funds	Totals	
GO Virginia	\$	80,000.00
Matching Funds	\$	40,000.00
Total CAMS B	udget \$	120,000.00
Additional Leverage	\$	-
Total Project B	udget \$	120,000.00

Type of Match	Totals	
Matching Funds	\$	40,000.00
Includes Local Match of:	\$	13,500.00

May 21, 2020

- TO: Jim Cheng, GO Virginia Region 9
- FROM: Miles Friedman, Director Fauquier County Department of Economic Development

Jennifer E. Goldman, President of Resonance, LLC

RE: Building a Business Gateway ERR Application

Below are answers to review questions discussed during our Zoom meeting today.

Since our final application was submitted we have received additional Letters of Support and In-kind match commitments as noted below and attached.

Letters of Support

- Crest Hill Antiques & Tea Room
- Experience Old Town Warrenton
- Lord Fairfax Small Business Development Center
- Madison County Department of Economic Development
- Paradigm Solutions
- Smith-Midland Corporation
- Town of Warrenton

In-kind match commitment

- Mason Enterprise Center Fauquier
- Town of Warrenton
- Madison County Department of Economic Development

Regional Engagement /Collaboration

 The other localities will be responsible for identifying, recruiting and engaging the other multipliers in their communities. This will enhance the degree of communication and collaboration among the various players in each community who support business development. Furthermore, those local organizations will participate in monitoring business needs to ensure that the website and technical assistance are addressing current needs and opportunities. They will also be expected to share ideas and best practices on safe, healthy and productive reopening of the economy.

Duplication of EDO activities

• We are very much aware of the projects involving the Northern Virginia Chamber and the Central VA Partnership, and support their efforts. However, this project is aimed at a unique neighborhood of localities that span the border between Northern VA and the VA Piedmont,

where we share more similarities, challenges and opportunities with each other than we do with the extreme edges of those regions. Our businesses share characteristics and resources, as well as a regional workforce. We will be building upon this close to home mini region or neighborhood.

Project Timing – How can we get help into businesses' hands quickly enough?

• We are addressing this by moving up the availability of certain website features as soon as they can be mounted, preferably by month two. So, for example, we will utilize the existing websites of each locality to list other regional resources, with links to their sites. Moreover, social media, which can be galvanized pretty quickly, will be used by month two for listing useful info as it is collected.

Scope

• We view the website and business services as going hand in hand. The budget is not for salaries, but for consultants who will create a whole new concept in web design, along with updating and maintenance, by a newly engaged website specialist who has business and economic development expertise. Our project manager will be able to devote her services to localities and companies throughout the region which is not currently available on a multi locality basis. The website will serve as a guidepost to resources, information and issues, and the technical assistance under this grant, would help businesses who cannot get what they need from the public and non-profit groups listed on the site and/or firms who need one on one counseling.

SBDC

• A letter has been sent by SBDC director on how this project supports and extends her service mix. It presents more specifics on how we are expanding upon existing capabilities.

Match documentation

- Virtually every partner has not only committed verbally to the match, but has, in record time, gotten us written and signed pledges of that commitment. Most felt that the time pledged was very conservative. It is hard to fully convey the strength of our partners' endorsements of this project and their enthusiastic commitment to participation. Most of our partners have already contributed to ideas on how this project can be helpful to them and their businesses.
- Also, I must reiterate that every single participating county, community and organization completely endorsed the idea we presented about this being a mini region of its own, while not denying the value of the two large regional organizations to the north and south.

In-kind –Commitments

• Yes, and well over the needed amount, with more than required

IN-KIND COMMITMENT WORKSHEET ~ UPDATED

We have verbal commitments from the regional partners listed below and have asked that they commit to five hours per month, over a nine-month span, to this project. We estimate their commitment's value to be as follows and will include their In-Kind Commitment Form to this application as soon as we receive it:

Name	Job Title	Estimated Value of Donated Time
Miles Friedman Donna Comer Beverly Pullen	Director, Fauquier Economic Development (As Grantee, est. 125+ hrs) Program Manager, Fauquier Workforce Development Business Coordinator, Fauquier County	\$8,000* 9,000* 2,000*
Joe Martin	President, Fauquier Chamber	300*
Lorna Magill	CFO, PATH Foundation	4,500
Charity Furness	Executive Director, Experience Old Town Warrenton	1,000
Chris Coutts	Provost, Lord Fairfax Community College – Fauquier	4,500
Christine Kriz	Director, Lord Fairfax Small Business Development Center	14,475*
Renee Younes	Manager, Mason Enterprise Center – Fauquier	5,000**
Christina Winn	Director, Prince William Economic Development	11,050*
Patrick Mauney	Director, Rappahannock Rapidan Regional Commission	3,500*
Phil Sheridan	Director, Culpeper Economic Development	5,000*
Patrick Small	Director, City of Manassas Economic Development	5,000*
Brandie Schaeffer	Town Manager, Town of Warrenton	5,000**
Tracey Gardner	Director, Madison County Economic Development	\$2,500**
	TOTAL	\$78,825/\$67,825 verified

* denotes commitment form and support letter are attached

**denotes received AFTER submittal of original grant application

SUMMARY OF IN-KIND COMMITMENTS AND LETTERS OF SUPPORT RECEIVED

As noted above, we have received a total of \$67,825 pledged in in-kind time for this project from key partners, mainly from entities in Region 9, but some from municipalities in Region 7 of Go Virginia. At the time of our original grant application submittal, we had received \$58,325 in in-kind commitments, which was already greater than the 2:1 match required of the ERR grant, and we are still expecting \$11,000 more (at a minimum) to come in from top tier business support professionals that we have communicated with one-on-one and who whole-heartedly expressed great enthusiasm and support for our proposed project.

To date, we have received Letters of Support from the following organizations (organizations with an * denote letters that were received after our original application package was submitted:

City of Manassas

* Crest Hill Antiques & Tea Room

Culpeper County Department of Economic Development

- * Experience Old Town Warrenton
 - Fauquier Chamber of Commerce
 - Fauquier County Department of Economic Development
- * Lord Fairfax Small Business Development Center
- * Madison County Department of Economic Development
- * Paradigm Solutions
 - Prince William County Department of Economic Development
 - Rappahannock-Rapidan Regional Commission
- * Smith-Midland Corporation
- * Town of Warrenton

All Letters of Support and In-Kind Commitment forms received after our initial application package submittal accompany this summary in separate pdf files: one for letters and another for commitment forms.

In-Kind Committment Form

Support Orga Regional Cou		Central Virginia P Business Gatewa	Partnership for Economi Y	c Development
		Contributor Inf	ormation	
Name of Busin	ess/Individual:	Madison County		
Name of Prima	ary Contact:	Tracey Gardner		
Address:	110 N N	Aain Street		
City:	Madison		State: VA	Zip: 22727
Telephone:	540-948-7560	Email:	tgardner@madisonco.vi	rginia.gov
		Contributed Good	s or Services	
Description of	Contributed Goods	or Services:	Staff time	
	ted Value of Contrib alue determined?:	Actual V	••	Other
	s Value Determinati	on?:	others, Madison County Hu	ıman Resources
	iction on the use of the restrictions?:	this contribution?:	No	Yes
		ed with State funds?: the State agency and	No grant/contract number:	Yes

Tracey Gardner

Signature of Contributor

5/18/2020

Date Contributed

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	In-Kind Commitment Form	n Minginia n		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
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Name of Primary Contac		0			
Address:	70 Main Street, Suite 23				
City:	Warrenton	State: V	14	ید :Zip	0185
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Crest Hill Antiques & Tea Room

6488 Main Street * PO Box 450 The Plains, VA 20198 * 540-253-5790

May 21, 2020

Mr. Miles Friedman Fauquier County Department of Economic Development 35 Culpeper Street Warrenton, VA 20186

Dear Miles,

I am pleased to provide this letter of support for the Fauquier County Department of Economic Development, in its bid for additional state funding to assist local businesses survive, and eventually thrive, in these very challenging current circumstances.

In the 13 years we have been in business The Plains, we have had many opportunities to access some of the excellent programs your office provides: workshops and networking events, web-based resources and outstanding print materials promoting business and tourism in our county, matching grant programs, and business-development support and technical assistance, just to name a few. Most recently, we were among the fortunate recipients of the Emergency Assistance Small-Business Micro-Grants, which is helping us offset some losses and remain open during the COVID-19 pandemic.

While it is hopeful to see our state gradually implementing recovery measures, many businesses are still struggling to find ways to operate in a new and unknown environment and, sadly, some will not survive. I heartily endorse the regional, multi-sector approach you are proposing with neighboring counties and other community entities, working together to mount a comprehensive response to the economic challenges we all face.

Thank you, once again, for both your vision and your action on behalf of the businesses in our county.

Sincerely,

Sally DeLuca

Sally DeLuca Owner Crest Hill Antiques & Tea Room



May 18, 2020

Miles,

Experience Old Town Warrenton supports and will participate in the Fauquier County proposal to build a sub-regional, multi-county "neighborhood" support system for business responses to the Covid-19 crisis. The unified website will bring important information and extended sources of support to businesses in our county and the others in the project.

The project will be managed by a county that has experience in managing a GO VA project and by veteran economic developers who have a track record in supporting small businesses. We feel that the website and the technical assistance that goes with it will enhance the viability of our local businesses by helping them gain easy access to carefully selected information and services and will also benefit our area-wide workforce with postings that help them find job opportunities.

My organization will play an active role in the project by identifying local service organizations (e.g., chambers of commerce, SBDCs) who can be listed on and reached through the website; by encouraging such organizations to participate; by helping to identify local business needs; and by committing senior level time to the project which will contribute to the in-kind match.

We encourage you to fund this project, which is unique to those of us who have affinity to both Northern Virginia and the Virginia Piedmont and look forward to working with Fauquier and other Neighbors in the region.

Sincerely,

Charity Furness

Charity a. Furness

Executive Director Experience Old Town Warrenton



May 19, 2020

Fauquier County Department of Economic Development Attn: Miles Friedman 35 Culpeper Street Warrenton, VA 20186

Miles,

The SBDC at Lord Fairfax supports and will participate in the Fauquier County proposal to build a subregional, multi-county "neighborhood" support system for business responses to the Covid-19 crisis. The unified website will bring important information and extended sources of support to businesses in our county and the others in the project.

The project will be managed by a county that has experience in managing a GO VA project and by veteran economic developers who have a track record in supporting small businesses. We feel that the website and the technical assistance that goes with it will enhance the viability of our local businesses by helping them gain easy access to carefully selected information and services and will also benefit our area-wide workforce with postings that help them find job opportunities.

The SBDC will support this project by identifying local service organizations who can be listed on and reached through the website; by encouraging such organizations to participate; by helping to identify local business needs; and by committing senior level time to the project which will contribute to the inkind match.

While the SBDC has extensive services available to support businesses; this project will expand and complement our capacity in several ways. It will allow us to reach more businesses by adding more technical experts. It will allow us to add several forms of technical help by broadening the number and diversity of organizations who are available to help businesses in our region. It will give us the ability to tap resources from a broader region in order to address our clients' needs. It will multiply our network and knowledge base to help us better address the COVID-19 challenges and opportunities that businesses are facing. It will also help us get the word out to businesses about the services that we have available.

We encourage you to fund this project, which is unique to those of us who have affinity to both Northern Virginia and the Virginia Piedmont and look forward to working with Fauquier and other neighbors in the region to assist small business owners.

Sincerely,

Christine Kriz

Christine Kriz, MBA Director, SBDC at Lord Fairfax



Madison County Economic Development & Tourism Dept. 110 N Main St. Madison, VA 22727 <u>tgardner@madisonco.virginia.gov</u> 540-948-7560

May 19, 2020

GO Virginia, Region 9 Council, Madison Letter of Support Business Gateway – Madison County, Virginia

Please find this letter of support for the Business Gateway initiative. Madison strongly supports a central clearinghouse website or portal, providing information on all the business support agencies and organizations in the area (local/regional/state/federal/non-profit).

The clearinghouse would include information on survival and adaptation strategies for businesses and would be backed up by some free consulting time for businesses provided under the grant. The consults would target business needs such as adopting or enhancing online capabilities, assessing business adaptation strategies, addressing workforce issues (including assistance to firms that are hiring and connecting with furloughed or unemployed individuals), with the potential to add on other challenges that our various surveys have identified.

Thank you for your consideration and please feel free to contact me with any questions.

Best,

Tracey

Tracey Gardner Director



May 20, 2020

To Whom It May Concern:

We at Paradigm Solutions embrace and fully support the Fauquier County Department of Economic Development's (DED) proposal to build a neighborhood-style, multi-county / town resource website and technical support team for businesses. This would be a very valuable resource package, not only as we begin to emerge from the Covid-19 crisis, but beyond as our economy recovers and once again grows. Our regional micro- and small-business community has always had a need for local support, information and resources, and this need has been exponentially amplified by the COVID-19 pandemic. The unified website and associated tools and resources will bring critical and easily understood and accessed information and support resources to businesses in our County and other Towns and Counties in the region.

Our DED is led by a veteran economic developer and is staffed by a team that deeply cares for all businesses, regardless of size or type. The local small business grant programs, business assistance, and ombudsmanship that the DED offers are exceptional, especially in a rural micro-economy like ours. Enlisting neighboring municipalities and community resources further expands both the reach and scope of the service offerings. The addition of a job posting utility will further the Department's efforts to find our Citizens local employment to enhance their quality of life while mitigating the environmental impacts of commuting to areas far from our County and region. We have an exceptionally talented workforce here, and keeping people employed locally further embellishes the success of the existing and future business base.

As a private company located in Fauquier County, we plan on helping the DED in any way we can as this initiative launches and gains traction. We believe in and support the mission of the Department and look very much forward to helping raise awareness of these additional and consolidated support services.

We thank you in advance for your consideration and hope that you will consider providing the Grant funding needed to further develop and launch this much-needed community resource.

Best Regards,

Dennis A. Taylor Chief Operating Officer Paradigm Solutions and Paradigm Staffing Solutions Catlett, VA

Paradigm Solutions 8170 Quail Drive • Catlett, VA 20119 Phone: 540.788.9330 Website: www.paradigm-solutions.us



May 21, 2020

Miles Friedman, Director of Economic Development Department of Economic Development 35 Culpepper Street Warrenton, VA 20186

Mr. Friedman,

Smith-Midland Corporation supports and will participate in the Fauquier County proposal to build a sub-regional, multi-county "neighborhood" support system for business responses to the Covid-19 crisis. The unified website will bring important information and extended sources of support to businesses in our county and the others in the project.

The project will be managed by a county that has experience in managing a GO VA project and by veteran economic developers who have a track record in supporting small businesses. Smith-Midland feels that the website and the technical assistance that goes with it will enhance the viability of our local businesses by helping them gain easy access to carefully selected information and services and will also benefit our area-wide workforce with postings that help them find job opportunities.

Smith-Midland encourages the funding of this project, which is unique to those of us who have affinity to both Northern Virginia and the Virginia Piedmont and look forward to working with Fauquier and other Neighbors in the region.

Sincerely,

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Matthew Smith, VP Sales and Marketing



Brandie Schaeffer TOWN MANAGER T(540) 347-4505 bschaeffer@warrentonva.gov TOWN COUNCIL H.E. Carter Nevill, Mayor Robert Kravetz, Vice Mayor Sean Polster Jerry Wood Alec Burnett Brett Hamby Renard Carlos Kevin Carter

May 18, 2020

Dear Miles,

Town of Warrenton supports the proposal to build a sub-regional, multi-county "neighborhood" support system for business responses to the Covid-19 crisis. The unified website will bring important information and extended sources of support to businesses in our county and the others in the project.

We feel a dedicated, one-point-of-contact website providing technical assistance will enhance the viability of our local businesses by helping them gain easy access to carefully selected information and services. Such a website might also benefit our workforce with postings that help them find job opportunities.

The town will play an active role in the project by identifying local service organizations (e.g., chambers of commerce, SBDCs) who can be listed on and reached through the website; by encouraging such organizations to participate; by helping to identify local business needs; and by committing senior level time to the project which will contribute to the in-kind match.

This project is a unique opportunity to those jurisdictions, like Warrenton, that experience the influences of both Northern Virginia and the Virginia Piedmont. As always, we look to partnering with Fauquier and all the organizations that participate in helping our businesses in the region.

Sincerely,

Brandie Schaeffer, Town Manager